

## SUMMARY OF QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS

COUNCIL															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Grants - equitable share	-2,121,821			-2,121,821			-2,121,821			-2,121,821			-8,487,285		
Total salaries and wages			1,891,158			1,891,158			1,891,158			1,891,158			7,564,633
Councillor training			26,500			26,500			26,500			26,500			106,000
EXCO outreach			75,000			75,000			75,000			75,000			300,000
Strategic planning session						21,200									21,200
Other general expenses			843,973			843,973			843,973			843,973			3,375,891
Total repairs and maintenance			6,875			6,875			6,875			6,875			27,500
Furniture and equipment		12,500			12,500			12,500			12,500			50,000	
<b>Total</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,843,506</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,864,706</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,843,506</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>2,843,506</b>	<b>-8,487,285</b>	<b>50,000</b>	<b>11,395,224</b>

OFFICE OF THE MUNICIPAL MANAGER															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Grants - equitable share	-2,121,821			-2,121,821			-2,121,821			-2,121,821			-8,487,285		
Total salaries and wages			787,360			787,360			787,360			787,360			3,149,439
Strategic planning session						54,595									54,595
Consulting/capacity building			10,000			10,000			10,000			10,000			40,000
Sports and recreation			82,500			82,500			82,500			82,500			330,000
Special Programmes Unit - Youth skills development			19,250			19,250			19,250			19,250			77,000
Special Programmes Unit - Youth sports			19,250			19,250			19,250			19,250			77,000
Special Programmes Unit - Youth development			19,250			19,250			19,250			19,250			77,000
Special Programmes Unit - Women skills development			19,250			19,250			19,250			19,250			77,000
Special Programmes Unit - Women sports			19,250			19,250			19,250			19,250			77,000
Special Programmes Unit - Woman's day			70,000												70,000
Special Programmes Unit - Disabled skills development			17,500			17,500			17,500			17,500			70,000
Special Programmes Unit - Disabled sports			17,500			17,500			17,500			17,500			70,000
Special Programmes Unit - Disability day						77,000									77,000
Public participation and communication - education			55,125			55,125			55,125			55,125			220,500
Public participation, advertising and marketing			36,300			36,300			36,300			36,300			145,200
Public participation and communication - promotional material			28,738			28,738			28,738			28,738			114,950
Public participation and communication - media liaison			27,225			27,225			27,225			27,225			108,900
Arts and culture			25,000			25,000			25,000			25,000			100,000
Other general expenses			170,615			170,615			170,615			170,615			682,458
Total repairs and maintenance			1,815			1,815			1,815			1,815			7,260
Furniture and equipment		12,500			12,500			12,500			12,500			50,000	
<b>Total</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,425,927</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,487,522</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,355,927</b>	<b>-2,121,821</b>	<b>12,500</b>	<b>1,355,927</b>	<b>-8,487,285</b>	<b>50,000</b>	<b>5,625,302</b>

CORPORATE SERVICES 4															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Grants - equitable share	2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286		
Total salaries and wages			980,470			980,470			980,470			980,470			3,921,879
Employment equity plan			70,000												70,000
Employment assistance programme			50,000			50,000			50,000			50,000			200,000
Experiential training			30,000			30,000			30,000			30,000			120,000
Job evaluation			20,000			20,000			20,000			20,000			80,000
Performance appraisal			25,000			25,000			25,000			25,000			100,000
Training - external			177,500			177,500			177,500			177,500			710,000
Strategic planning session			25,000			25,000			25,000			25,000			100,000
Consulting/capacity building			30,000			30,000			30,000			30,000			120,000
Learnerships			50,000			50,000			50,000			50,000			200,000
Other general expenses			1,686,250			1,686,250			1,686,250			1,686,250			6,745,000
Total repairs and maintenance			130,000			130,000			130,000			130,000			520,000
Furniture and equipment		12,500			12,500			12,500			12,500			50,000	
<b>Total</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,274,220</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,204,220</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,204,220</b>	<b>-2,121,822</b>	<b>12,500</b>	<b>3,204,220</b>	<b>-8,487,286</b>	<b>50,000</b>	<b>12,886,879</b>

BUDGET AND TREASURY OFFICE 4															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Own revenue - assessment rates	-1,500,000			-1,500,000			-1,500,000			-1,500,000			-6,000,000		
Own revenue - interest on outstanding accounts	-75,000			-75,000			-75,000			-75,000			-300,000		
Own revenue - interest on investments	-500,000			-500,000			-500,000			-500,000			-2,000,000		
Own revenue - SARS	-2,500,000			-2,500,000			-2,500,000			-2,500,000			-		
Own revenue - sundry income	-300,000			-300,000			-300,000			-300,000			10,000,000		
Grants - equitable share	-2,121,822			-2,121,822			-2,121,822			-2,121,822			-1,200,000		
Grants - FMG	-300,000			-300,000			-300,000			-300,000			-8,487,286		
Grants - MSIG	-200,000			-200,000			-200,000			-200,000			-1,200,000		
Total salaries and wages			1,332,555			1,332,555			1,332,555			1,332,555	-800,000		
Implementation of MPRA - consulting			98,845			98,845			98,845			98,845			5,330,221
Summitfin			50,000			50,000			50,000			50,000			395,380
Strategic planning session			7,500			7,500			7,500			7,500			200,000
Consulting/capacity building			588,889			588,889			588,889			588,889			30,000
Indigent support (FBS)			250,000			250,000			250,000			250,000			2,355,555
Other general expenses			3,180,592			3,180,592			3,180,592			3,180,592			1,000,000
Total repairs and maintenance			5,679			5,679			5,679			5,679			12,722,366
Furniture and equipment		25,000			25,000			25,000			25,000				22,715
Total	-7,496,822	25,000	5,514,059	-7,496,822	25,000	5,514,059	-7,496,822	25,000	5,514,059	-7,496,822	25,000	5,514,059	-	100,000	22,056,237

COMMUNITY AND SOCIAL SERVICES															
4															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Own revenue - refuse removal	-150,000			-150,000			-150,000			-150,000			-600,000		
Own revenue - traffic fines and learners' licences	-50,000			-50,000			-50,000			-50,000			-200,000		
Own revenue - vehicle registration and licences	-50,000			-50,000			-50,000			-50,000			-200,000		
Own revenue - cemetery fees	-2,500			-2,500			-2,500			-2,500			-10,000		
Own revenue - dumping fees	-25,000			-25,000			-25,000			-25,000			-100,000		
Own revenue - hall fees	-12,500			-12,500			-12,500			-12,500			-50,000		
Grants - equitable share			2,121,822			2,121,822			2,121,822			2,121,822			8,487,286
Total salaries and wages			1,525,188			1,525,188			1,525,188			1,525,188			6,100,752
Disaster management			125,000			125,000			125,000			125,000			500,000
Traffic signs			50,000			50,000			50,000			50,000			200,000
Strategic planning session			25,000			25,000			25,000			25,000			100,000
Consulting/capacity building			178,500			178,500			178,500			178,500			714,000
Poverty alleviation - old age			75,000			75,000			75,000			75,000			300,000
Other general expenses			363,000			363,000			363,000			363,000			1,452,000
Total repairs and maintenance			2,500			2,500			2,500			2,500			10,000
Furniture and equipment		12,500			12,500			12,500			12,500			50,000	
<b>Total</b>	<b>-290,000</b>	<b>12,500</b>	<b>222,367</b>	<b>-290,000</b>	<b>12,500</b>	<b>222,367</b>	<b>-290,000</b>	<b>12,500</b>	<b>222,367</b>	<b>-290,000</b>	<b>12,500</b>	<b>222,367</b>	<b>-1,160,000</b>	<b>50,000</b>	<b>889,466</b>

STRATEGIC PLANNING, HOUSING AND LED															
4															
Strategic Objective/Measurable Output	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Grants - equitable share	-2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286		
Grants - neighbourhood grant	-2,500,000			-2,500,000			-2,500,000			-2,500,000			-10,000,000		
Housing admin	-125,000			-125,000			-125,000			-125,000			-500,000		
Total salaries and wages			662,137			662,137			662,137			662,137			2,648,549
Capacity building - development planning			50,000			50,000			50,000			50,000			200,000
Strategic planning session			125,000			125,000			125,000			125,000			500,000
IDP			62,500			62,500			62,500			62,500			250,000
Consulting/capacity building			500,000			500,000			500,000			500,000			2,000,000
Learnerships			50,000			50,000			50,000			50,000			200,000
Other general expenses			508,772			508,772			508,772			508,772			2,035,088
Total repairs and maintenance			5,679			5,679			5,679			5,679			22,715
Furniture and equipment		12,500			12,500			12,500			12,500			50,000	
<b>Total</b>	<b>-4,746,822</b>	<b>12,500</b>	<b>1,964,088</b>	<b>-4,746,822</b>	<b>12,500</b>	<b>1,964,088</b>	<b>-4,746,822</b>	<b>12,500</b>	<b>1,964,088</b>	<b>-4,746,822</b>	<b>12,500</b>	<b>1,964,088</b>	<b>-18,987,286</b>	<b>50,000</b>	<b>7,856,352</b>

INFRASTRUCTURE															
Strategic Objective/Measurable Output	4														
	Quarter 1			Quarter 2			Quarter 3			Quarter 4			Total		
	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex	Revenue	Capex	Opex
Own revenue - advertising income	-25,000			-25,000			-25,000			-25,000			-100,000		
Own revenue - building plans and servitudes	-27,500			-27,500			-27,500			-27,500			-110,000		
Own revenue - land lease	-125,000			-125,000			-125,000			-125,000			-500,000		
Own revenue - lease municipal property	-50,000			-50,000			-50,000			-50,000			-200,000		
Grants - equitable share	-2,121,822			-2,121,822			-2,121,822			-2,121,822			-8,487,286		
Grants - MIG	-7,837,000			-7,837,000			-7,837,000			-7,837,000			-31,348,000		
Grants - MIG admin	-412,500			-412,500			-412,500			-412,500			-1,650,000		
Grants - electricity	-1,442,000			-1,442,000			-1,442,000			-1,442,000			-5,768,000		
Total salaries and wages			1,253,905			1,253,905			1,253,905			1,253,905			5,015,620
Strategic planning session			25,000			25,000			25,000			25,000			100,000
Consulting/capacity building			125,000			125,000			125,000			125,000			500,000
Other general expenses			1,011,605			1,011,605			1,011,605			1,011,605			4,046,419
Renovation of community hall			125,000			125,000			125,000			125,000			500,000
Renovation of municipal buildings			125,000			125,000			125,000			125,000			500,000
Renovation of public toilets			25,000			25,000			25,000			25,000			100,000
Other repairs and maintenance			1,180,554			1,180,554			1,180,554			1,180,554			4,722,215
Christmas lights			25,000			25,000			25,000			25,000			100,000
<b>Total</b>	<b>-12,040,822</b>		<b>3,896,063</b>	<b>-12,040,822</b>		<b>3,896,063</b>	<b>-12,040,822</b>		<b>3,896,063</b>	<b>-12,040,822</b>		<b>3,896,063</b>	<b>-48,163,286</b>		<b>15,584,254</b>